



DEPARTMENT OF THE NAVY
OFFICE OF THE CHIEF OF NAVAL OPERATIONS
2000 NAVY PENTAGON
WASHINGTON DC 20350-2000

17 Dec 25

From: Deputy Chief of Naval Operations for Personnel, Manpower, and Training, N1

To: President, FY-27 Active-Duty Navy and Reserve Limited Duty Officer and Chief Warrant Officer In-Service Procurement Selection Boards

Subj: ORDER CONVENING SELECTION BOARDS TO CONSIDER APPLICANTS FOR PARTICIPATION IN THE FY-27 ACTIVE-DUTY NAVY AND RESERVE LIMITED DUTY OFFICER AND CHIEF WARRANT OFFICER IN-SERVICE PROCUREMENT PROGRAMS

Encl: (1) Board Membership
(2) Recorder and Assistant Recorders
(3) Administrative Support Staff
(4) Selection Board Guidance

1. Date, Location, Function and Membership

a. The selection boards, consisting of you as president, the officers listed in enclosure (1) as members, the officers listed in enclosure (2) as recorder and assistant recorders, and the personnel listed in enclosure (3) as administrative support staff, are ordered to convene at the Navy Personnel Command, Millington, TN, at 0800, 12 January 2026, or as soon as practicable thereafter.

b. The function of the selection boards is to consider Regular Navy and Reserve applicants for participation in the FY-27 Active-Duty Navy and Reserve Limited Duty Officer and Chief Warrant Officer In-Service Procurement Programs (ISP). The selection boards shall consider carefully, without prejudice or partiality, the record of every eligible applicant. The records and names of all eligible applicants, determined as of the date the boards convene, will be furnished to the boards.

c. I have personally appointed the members of the selection boards. During the boards' process, the officers assigned as board members work directly for me, under oath. Board members are entrusted with selecting the future leadership of the Navy. The performance of these duties will have a greater effect on the future of the Navy than any other duty they perform. During the boards' process, all other duties of an assigned member are secondary to the boards' process, and the utmost care will be given to ensure the process is not compromised or rushed to accommodate outside concerns. Each record reviewed represents

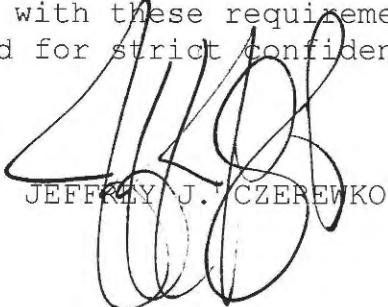
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years of service by the individual applicant. It is absolutely essential that your evaluation afford each eligible applicant fair and equitable consideration.

d. The selection boards shall proceed in accordance with the guidance provided in this letter and the FY-27 Active-Duty Navy and Reserve Limited Duty Officer and Chief Warrant Officer ISP Selection Board Guidance, enclosure (4).

2. **Selection Board Authorized Selections.** The total number of applicants who may be recommended in each competitive category shall be provided via separate correspondence.

3. Unless expressly authorized or required by me or higher authority, no board members, recorder, assistant recorders, or administrative support staff may disclose the proceedings, deliberations or recommendations of the selection boards. All board members, recorder, assistant recorders, and administrative support staff must comply fully with these requirements, and I expect you to emphasize the need for strict confidentiality.



JEFFREY J. CZEREWKO

**FY-27 ACTIVE-DUTY NAVY AND RESERVE LIMITED DUTY OFFICER AND
CHIEF WARRANT OFFICER IN-SERVICE PROCUREMENT PROGRAM
SELECTION BOARD GUIDANCE**

Appendix

Subject

A

General Guidance

- Duties of the Board President
- Board Proceedings
- Organizational Leadership
- Area Tours
- Adverse Information

B

Best and Fully Qualified Selection Standard

- Fully Qualified
- Best Qualified

C

Equal Opportunity Guidance

- Addresses Equal Opportunity Requirements for Consideration of all Applicants
- Impermissible Considerations

D

Board Report

- Addresses Content and Routing of Selection Board Report

E

Oaths

- Provides Oaths for Board Members, Recorder, Assistant Recorders, and Administrative Support Staff

APPENDIX - A

GENERAL GUIDANCE

1. **Duties of the Board President.** The president of the board is appointed by me and shall perform prescribed administrative duties. The board president has no authority to constrain the board from recommending for selection those fully qualified applicants whom the majority finds best qualified to meet the needs of the Navy.

2. **Board Proceedings.** The following directions apply to all board proceedings:

a. Each of you (president, members, recorder, assistant recorders, and administrative support personnel) is responsible for maintaining the integrity and independence of this selection board, and for fostering careful consideration, without prejudice or partiality, of all eligible applicants. Department of Defense (DoD) Instruction 1320.14 provides specific rules governing the conduct of selection boards and the actions of selection board personnel.

b. You must pay particularly close attention to the rules governing communications with and among other board members, the information authorized to be furnished to you and the procedures you should follow if you believe that the integrity of this selection board has been improperly affected.

c. You may not receive, initiate or participate in communications or discussions involving information that DoD Instruction 1320.14 precludes from consideration by a selection board. You are to base your recommendations on the material in each applicant's military record, any information I have provided to the board in accordance with DoD Instruction 1320.14 and any information communicated to you by individual eligible applicants in accordance with regulations I have issued.

d. In your deliberations, you may discuss your own personal knowledge and evaluation of the professional qualifications of eligible applicants to the extent that such matters are not precluded by law, DoD Instruction 1320.14 or Service regulations from consideration by a selection board or inclusion in an applicant's military personnel record. You may not discuss or

disclose the opinion of any person not a member of the board concerning an applicant being considered unless that opinion is contained in material provided to the board under the provisions of DoD Instruction 1320.14.

e. When discussing your own personal knowledge concerning the professional qualifications of eligible applicants, the board is reminded that, if such personal remarks could be considered adverse, the member cannot discuss that personal knowledge or evaluation unless such matters are contained in the applicant's official record or other material placed before the board in compliance with the law and Service regulation. In addition, should an applicant's record reveal the removal of an evaluation or fitness report, the member may not discuss any personal knowledge regarding the circumstances that resulted in the removal of the evaluation or report, nor should any member conjecture or draw any inference as to the underlying circumstances involved.

f. I am the only person who may appear in person to address you on other than administrative matters. All communications with this board, other than those that are clearly administrative, must be in writing, given to each of you and made part of the board's record. I have designated in writing those persons authorized to provide routine administrative information to you.

g. To ensure impartiality, you may not visit or communicate with detailers, placement officers, community managers, or any applicant immediately prior to or during the selection board. As a general rule, communications of any kind or method with outside parties (i.e., other than board members, recorder, assistant recorders, board sponsors and administrative support staff) before, during or after the board relating in any way to the selection board or its proceedings, discussions, deliberations or recommendations are prohibited. Questions concerning the propriety of any communications prior to the board should be addressed to the board sponsors. The proceedings, discussions, deliberations or recommendations of the selection board shall not be disclosed, nor shall any written or documentary record of such proceedings, discussions, deliberations or recommendations be used for any purpose, unless expressly authorized or required by me, or higher authority, or as outlined in paragraphs 2.i and 2.j below.

h. To ensure the integrity of the board process, it is imperative that you advise the board sponsors of any former or ongoing relationship with an eligible applicant that may affect the perceived integrity of the board. Such relationships include, but are not limited to: spousal; immediate relative by blood, marriage, adoption, or blended family up to the fourth degree of kinship (i.e., first cousin); fiancé(e); significant other or other intimate partner; ex-family member; business relationship; or, an accuser/accused in legal proceedings. A business relationship may include ongoing landlord-tenant, shared lease, roommate, or other relationships based on housing expenses. If you have any doubts or reservations, err on the side of disclosing the relationship. This is a continuing obligation throughout the board proceedings. If necessary, take such action as this will protect the integrity of the board process as outlined in paragraph 2.j below.

i. Before the report of the selection board is signed, the recommendations and proceedings may be disclosed only to members of the board, recorder, assistant recorders and those administrative support staff I have designated in writing. After you sign the board report and the public release has been made, only the recommendations of the board may be disclosed. Procedures and processes of the board may be discussed only in general terms. The disclosure of recommendations and proceedings of the board are governed by DoD Instruction 1320.14. The proceedings of the board may not be disclosed to any person not a board member, recorder or assistant recorder, except to request relief from board duties in accordance with the law and DoD Instruction 1320.14.

j. If at any time you believe that you cannot in good conscience perform your duties as a member of the board without prejudice or partiality, you have a duty to request relief by me from this duty. I will honor any such request. If you believe that the integrity of the board's proceedings have been affected by improper influence of military or civilian authority, misconduct by the board president or a member or any other reason, you have a duty to request from me or higher authority relief from your obligation not to disclose board proceedings and, upon receiving it, to report the basis for your belief.

3. Organizational Leadership

a. Our leaders must be able to powerfully lead every person, regardless of an individual's background, race, religion, color, sex, sexual orientation, or national origin.

To maximize our combat potential, every member of every team must feel respected, connected to mission and valued in contribution.

b. To win against any potential adversary, we must promote innovative and creative leaders who show a mindset of continuous self-improvement and a desire to "Get Real, Get Better" every day. In doing so, they must show boldness, and the ability to think creatively, challenge assumptions, and take well-calculated risks to better prepare our Navy to win in combat.

4. **Area Tours.** If an applicant's record contains multiple or consecutive tours in a particular geographic location, it should not be viewed negatively, provided the applicant has progressed in billet complexity, professional development and leadership responsibility.

5. **Adverse Information**

a. Just as you must consider positive performance, you must consider incidents of misconduct and substandard performance documented in an applicant's official service record when determining those applicants who are best qualified for selection. Adverse information may reflect negatively on an applicant's suitability for selection and future service in positions of greater responsibility and trust. Members must give careful consideration to each incident, and must be furnished the adverse information at each stage or phase of the board during which an applicant with adverse information is considered. For those eligible applicants who are recommended for selection and who have received disciplinary action, or whose privileged information record (Electronic Military Personnel Records System Field Codes 17 and/or 38) contains matters relating to conduct or performance of duty, every board member shall review the information contained therein personally prior to the final board decision.

b. While the Navy is, and will remain, a Service of the highest standards and strict accountability, we do not embrace blind adherence to a zero-defect mentality. All of us have made mistakes in the past; the test is of the character and resilience of the individual and his or her ability to learn and grow from that experience. In selecting the best and fully qualified applicants to meet the future needs of our Navy, you should not automatically discount any applicant who, except for a single incident, would otherwise be considered to be among the best qualified from those you consider fully qualified. Careful

scrutiny of the adverse information at issue and the applicant's overall record is necessary to ensure the board recommends the applicants best and fully qualified for selection, and who satisfy the exemplary conduct requirements of section 8167 of Title 10, U.S. Code.

c. Selection boards will not consider any adverse information related solely to COVID-19 vaccine refusal in cases in which an accommodation was requested. Additionally, you shall not consider any other adverse information related solely to COVID-19 vaccine refusal. If adverse information related solely to COVID-19 vaccine refusal is identified in an eligible officer's record, you will notify the board administrative support staff.

APPENDIX - B

BEST AND FULLY QUALIFIED SELECTION STANDARD

1. **Fully Qualified.** All applicants recommended for selection must be fully qualified; that is, each applicant recommended must be capable of performing the duties of a Limited Duty Officer or a Chief Warrant Officer. Applicants that do not meet that standard shall not be recommended for selection.

a. Applicants fully qualified for selection demonstrate an appropriate level of leadership, professional skill, integrity, management acumen, grounding in business practices and resourcefulness in difficult and challenging assignments. Their personal and professional attributes include adaptability, intelligent risk-taking, critical thinking, innovation, adherence to Navy and Department of War ethical standards, physical fitness and loyalty to the Navy core values.

2. **Best Qualified.** Among the fully qualified applicants, you must recommend for selection the best qualified applicants within their respective competitive category. Proven and sustained superior performance in leadership positions in difficult and challenging assignments is a definitive measure of fitness for selection. Furthermore, successful performance and leadership in combat conditions demonstrate exceptional selection potential and should be given special consideration. Each board member shall apply this guidance when deliberating and voting. Additionally, members will use the considerations below to guide their determination of the best qualified applicants.

a. **Individual Augmentee (IA)/Global Support Assignment (GSA)/Overseas Contingency Operations (OCO)/Irregular Warfare/Afghanistan-Pakistan Hands (APH) Program Assignment**

(1) The board may give favorable consideration to those applicants who have displayed superior performance while serving in IA/GSA/OCO/APH assignments in direct support of OCO, Irregular Warfare and the National Defense Strategy and, in particular, those IA/GSA/OCO/APH assignments that are extraordinarily arduous or which involve significantly heightened personal risk. These individuals are developing valuable combat and nation-building skills under stressful conditions. Such assignments may not be typical of the applicant's traditional community career path, and the applicant may be rated by a reporting senior unfamiliar with the

applicant's specialty and the Navy evaluation/fitness report system.

(2) IA/GSA/OCO assignments may take an applicant out of the normal community career path for periods up to 1 1/2 years. APH assignments consist of extensive specialized training and multiple, non-standard deployments that may take an applicant out of the normal community career path for periods up to 3 1/2 years.

b. Education/Personal and Professional Development

(1) The board may give favorable consideration to those applicants with professional military education, relevant higher education and experience in specialized areas. Best qualified applicants seek opportunities to improve performance by increasing their knowledge throughout their careers.

(2) Applying advanced education in subspecialty tours, and achieving specialized skills as reflected in Navy Enlisted Classification Codes (NECs) are valuable career milestones.

c. Skill Requirements. The Navy must focus on the skill sets mandated by current needs and on developing the professional competencies required in our future leadership. The Navy and joint force leadership need officers who have excelled in both traditional and specialized career paths. Give due consideration to demonstrated performance and expertise in the competency/skill areas listed below.

(1) **Discrete Requirements.** The Limited Duty Officer and Chief Warrant Officer Community supports the war-fighting capability and readiness of Naval Forces through leadership, technical proficiency, and experience. Limited Duty Officers and Chief Warrant Officers are the primary manpower source for technically specific billets not best suited for traditional Line or Staff Corps career path Officers. Discrete requirements highlight the enlisted qualifications, billets held and job experiences in technical competencies required in today's war fighting environment. These characteristics will set apart those ready to assume the roles of future Naval Officers within their respective communities.

(2) **New enlisted ratings.** As technology evolves and the Navy creates enlisted ratings to keep pace with the ever-changing landscape of today's battle space, changes to the

enlisted ratings of some high caliber applicants could render those applicants ineligible for the program. Any applicant that has transitioned to a new rating is highly encouraged to apply into the designator supported by their previous enlisted rating.

APPENDIX - C

EQUAL OPPORTUNITY

Equal Opportunity Guidance.

a. The Department of the Navy is dedicated to equality of treatment and opportunity for all personnel without regard to race, religion, color, sex, sexual orientation, or national origin. The Navy demands a professional working environment in which any of these bases will not limit a Sailor's professional opportunities. Discrimination on any of these bases is contrary to the Department's Core Values of honor, courage, and commitment. Accordingly, within this board's charter to determine the applicants who are "best and fully qualified," or "fully qualified," as applicable, you must ensure that applicants of every race, religion, color, sex, sexual orientation, and national origin are given fair and equitable consideration.

b. Your evaluation of all applicants must be fair and equitable. You should evaluate each applicant's potential to assume the responsibilities of the higher grade to which he or she has applied, with the overriding factor being performance of assigned duties.

c. Impermissible Considerations. Selection boards are prohibited from considering the following:

(1) The marital status, civilian employment, religion, or volunteer service of an applicant;

(2) Any information regarding an applicant's spouse, including, but not limited to, civilian or military employment, education, race, religion, color, sex, sexual orientation, national origin, and volunteer service;

(3) An applicant's previous decision to opt out of a selection board; and

(4) An applicant's previous participation in the Career Intermission Program.

d. The Navy has assigned some applicants outside of traditional career development patterns, including assignments to institutional instructor and recruiting billets. These assignments, though greatly beneficial to the Navy, may have

foreclosed to the applicants so assigned opportunities available to other applicants. In addition, other utilization policies or practices, such as those based on statutory restrictions on the assignment of women, may have had an effect on career opportunities previously. Such assignment practices should not prejudice the selection of these men and women for participation. Successful performance of duties assigned is the key in measuring an applicant's potential for participation in the FY-27 Active-Duty Navy and Reserve Limited Duty Officer and Chief Warrant Officer In-Service Procurement Program Selection Board; duty performed well by men and women affected by such utilization policies or practices should be given weight equal to duty performed well by an applicant not affected by such policies or practices.

e. This guidance shall not be interpreted as requiring or permitting preferential treatment of any applicant or group of applicants on the grounds of race, religion, color, sex, sexual orientation, or national origin.

APPENDIX - D

BOARD REPORT

1. The record of the board's proceedings shall be compiled by the recorder, assistant recorders, and administrative support personnel and reviewed by the members. The written report of the board shall be signed by the board president, members, recorder, and assistant recorders. Applicable law and regulations require the members to make specified certifications in the board report. No person will sign the board report until he or she has reviewed its contents and is satisfied the certifications are met. The report shall contain a list of the applicants recommended for selection in the FY-27 Active-Duty Navy and Reserve Limited Duty Officer and Chief Warrant Officer ISP with appropriate selection statistics as required by DoD Instruction 1320.14, as well as the following items:

a. All instructions, information and guidance that were provided to the board, except information concerning particular applicants, which must be retained and transferred to CHNAVPERS.

b. Certification that:

(1) To the best of your knowledge, the board complied with all instructions contained in the precept and as appropriate, other letters of guidance or instruction provided by me;

(2) You were not subject to or aware of any censure, reprimand or admonishment about the recommendations of the board or the exercise of any lawful function within the authorized discretion of the board;

(3) You were not subject to or aware of any attempt to coerce or influence improperly any action in the formulation of the board's recommendations;

(4) You were not party to or aware of any attempt at unauthorized communications;

(5) To the best of your knowledge, the board carefully considered the records of each applicant whose name was furnished to the board;

(6) The applicants recommended for selection are, in the

opinion of the majority of the members of the board, fully qualified and best qualified to meet the needs of the Navy among those applicants whose names were provided to the board;

(7) The applicants recommended for selection, including those who had adverse information provided to the board, are in the opinion of the majority of the members of the board, fully qualified and among the best qualified to meet the needs of the Navy among those applicants whose names were provided to the board, consistent with the requirements of exemplary conduct set forth in Section 8167 of title 10, U.S. Code, which states:

"All commanding officers and others in authority in the naval service are required to show in themselves a good example of virtue, honor, patriotism, and subordination; to be vigilant in inspecting the conduct of all persons who are placed under their command; to guard against and suppress all dissolute and immoral practices, and to correct, according to the laws and regulations of the Navy, all persons who are guilty of them; and to take all necessary and proper measures, under the laws, regulations, and customs of the naval service, to promote and safeguard the morale, the physical well-being, and the general welfare of the officers and enlisted persons under their command or charge;"

(8) You are aware that the name(s) of the selectee(s) will be released to the public after the board report is approved, and you know that you may not disclose the recommended selectees until the names are released to the public; and,

(9) You understand that, except as authorized by me, or higher authority, you may never disclose the proceedings, discussions, deliberations or recommendations of the board to any person who is not a board member, recorder or assistant recorder.

c. A list of applicants eligible for consideration.

d. This precept.

e. Non-select list.

2. The report of the board shall be forwarded to me for approval via Commander, Navy Personnel Command.

APPENDIX - E

OATHS

1. The president of the board shall administer the following oath or affirmation to the recorder and assistant recorders:

"Do you, and each of you, solemnly swear (or affirm) that you will keep a true record of the proceedings of this board, and you will not divulge the proceedings of this board except as authorized or required by the Deputy Chief of Naval Operations for Personnel, Manpower, and Training, N1 or higher authority, so help you God?"

2. The recorder or an assistant recorder shall then administer the following oath or affirmation to the members of the board:

"Do you, and each of you, solemnly swear (or affirm) that you will perform your duties as a member of this board without prejudice or partiality, having in view both the special fitness of applicants and the efficiency of the naval service, and you will not divulge the proceedings of this board except as authorized or required by the Deputy Chief of Naval Operations for Personnel, Manpower, and Training, N1 or higher authority, so help you God?"

3. The following oath or affirmation shall be administered to the administrative support personnel:

"Do you, and each of you, solemnly swear (or affirm) that you will not divulge the proceedings of this board except as authorized or required by the Deputy Chief of Naval Operations for Personnel, Manpower, and Training, N1 or higher authority, so help you God?"