



DEPARTMENT OF THE NAVY  
CHIEF OF NAVAL PERSONNEL  
701 SOUTH COURTHOUSE ROAD  
ARLINGTON VA 22204-2572

2 Mar 26

From: Chief of Naval Personnel  
To: President, FY-27 Navy Reserve Senior Chief and Master  
Chief Petty Officer Advancement Selection Boards

Subj: ORDER CONVENING THE FY-27 ADVANCEMENT SELECTION BOARDS TO  
CONSIDER CHIEF AND SENIOR CHIEF PETTY OFFICERS OF THE  
NAVY RESERVE FOR ADVANCEMENT TO SENIOR AND MASTER CHIEF  
PETTY OFFICER

Ref: (a) FY-27 Active-Duty and Navy Reserve Senior Enlisted  
Advancement Selection/Marketplace Screen Boards  
Precept

Encl: (1) Board Membership  
(2) Recorders and Assistant Recorders  
(3) Administrative Support Staff  
(4) Competitive Group Quotas

1. **Date and Location**

a. The advancement selection board, consisting of you as president, the personnel listed in enclosure (1) as members, the personnel in enclosure (2) as recorders and assistant recorders and the personnel listed in enclosure (3) as administrative support staff, are ordered to convene at the Navy Personnel Command, Millington, TN, at 0800, 09 March 2026, or as soon as practicable thereafter.

b. The board shall proceed in accordance with all guidance in this letter and reference (a).

2. **Advancement Board Authorized Selections.** The total number of candidates who may be recommended in each competitive group shall not exceed the quotas specified in enclosure (4). The advancement selection boards shall only recommend up to the quota if the board determines that there are a sufficient number of fully qualified candidates.

3. **Best and Fully Qualified Selection Standard**

a. **Fully Qualified.** All candidates recommended for advancement must be fully qualified. That is, each candidate's

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qualifications, experience, and performance must clearly demonstrate that he or she would be capable of performing the duties of the next higher paygrade. Candidates that do not meet that standard shall not be recommended for advancement.

(1) Candidates fully qualified for advancement demonstrate a requisite level of leadership, technical expertise, managerial and communication skills, integrity, commitment to the personal and professional development of subordinates, resourcefulness in their assignments and recognition of our Navy's heritage required to perform in the next higher paygrade.

(2) Fully qualified candidates must clearly demonstrate adherence to Navy and Department of War ethical standards, loyalty to Navy Core Values and our Chief Petty Officer (CPO) mission, vision and guiding principles as listed on the CPO evaluations.

b. **Best Qualified.** Among the fully qualified candidates, you must recommend for advancement the best-qualified candidates within their respective competitive group. Each board member shall apply this guidance when briefing individual records, discussing and voting. Additionally, members will use the considerations below to guide their determinations of the best-qualified candidates.

(1) **Scope and Impact of Leadership**

(a) You must consider the scope of the candidate's primary job assignments and the impact throughout the command, area, and fleet.

(b) The best-qualified candidates will have proven and sustained superior performance in arduous and challenging operational in-service or joint leadership assignments. They will have **demonstrated skill in enhancing teamwork and individual performance** that directly contributes to unit warfighting readiness and significant accomplishments. You must consider that the future Navy or joint force leadership will comprise a mix of service members that have excelled in both traditional and alternate career paths. You should consider candidates who have clearly demonstrated sustained superior leadership and shown competency in mentoring and developing Sailors as measured by qualification accomplishments,

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subordinate professionalism, advancement results, influence on retention/attrition and the extent to which the candidate trains and educates on the principles of leadership, watchstanding, professionalism, and heritage.

(2) **Mess, Sailor and Wardroom Development and Impact.**

You must consider peer leadership as demonstrated by successfully leading and developing peers and juniors within the Mess, serving as a team player to solve command-wide problems, demonstrating a strong presence that sets the tone with peers and holding peers accountable for their professional and personal conduct. You must also consider the candidate's impact on wardroom development and effectiveness as demonstrated by developing, mentoring, or advising officers, individually, and collectively.

(3) **Outcome Focused Leadership.** You must preferentially consider individuals who embody the Navy's Core Values through demonstrating a determined mindset of continuous self-improvement, with a clear focus on achieving impactful outcomes. This includes the ability to self-assess, be honest, humble, and transparently evaluate both personal and team performance, identifying areas for improvement and driving measurable results. They must demonstrate the ability to self-correct by applying problem-solving frameworks to pursue root cause analysis, leading to sustainable solutions that address the Navy's toughest challenges. Above all, they must be committed to continuous learning, actively seeking and applying knowledge from various sources to enhance both their personal growth and the overall performance of their teams, ensuring that these efforts translate into tangible, positive outcomes.

(4) **Institutional and Technical Expertise.** You must consider documented institutional and technical expertise and the extent to which each candidate used that knowledge to train on principles of leadership, professionalism, technical proficiency and heritage as measured by subordinate advancement results, qualification accomplishments, retention, etc. You shall also consider a candidate's management skill towards achieving warfighting readiness by evaluating the candidate's impact on unit mission; results with division, department, unit-level certifications, inspection, readiness exams and completion of required and recommended institutional and technical training

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curriculums, such as service or technical schools, United Services Military Apprenticeship Program, professional licenses, credentials, and other certifications.

(5) **Special Qualifications**. You must consider the attainment of special qualifications (both above rank and in and out of rating) beyond the minimum requirements, which have an impact on mission effectiveness.

(6) **History of Assignments**

(a) Every job in the Navy is important and candidates can be frequently detailed to duty outside of their rating, which may not be typical of the candidate's traditional community career path. Each of the specific types of special programs and commands cannot be listed in this document, but many such types of duty are considered arduous and require selective assignment and special qualifications. In determining which candidates are best and fully qualified, you must consider that candidates serving in these types of highly selective assignments compete within a group of individually selected personnel with equally superb records. Repeat tours in special programs should not be viewed negatively.

(b) Due to operational demands or needs of the Navy, some assignments may result in a candidate missing the opportunity to serve in a community-recognized milestone to be competitively ranked on an evaluation. A candidate serving in one of these assignments may be rated by a reporting senior unfamiliar with the candidate's occupational specialty and the Navy evaluation report system. Therefore, special attention must be taken in reviewing those candidates' records.

(c) In evaluating a candidate's history of assignments, consideration should be made that candidates are not always in control of their duty assignments or scope of responsibility. Closed-loop communities can restrict assignment variety. The candidate does not control the size of a command and the number within peer ranking.

(d) You should also consider for selection those candidates who have successfully completed, or are currently serving in, the extremely demanding tour of duty as Command Senior Enlisted Leader. This tour demands leadership responsibilities inherent in Command Master Chief billets, but

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for smaller commands. You should consider that these candidates  
may be performing entirely out of rating during that tour.

(7) **Education and Professional Development.** You must  
consider the completion of professional military or advanced  
civilian education. Professional Military Education entails  
Primary Professional Military Education, Senior Enlisted Joint  
Professional Military Education, and Leadership Development  
(Senior Enlisted Academy, Joint Special Operations Senior  
Enlisted Academy, Air Force, Marine Corps and Coast Guard  
Academies). Our Navy's future senior enlisted leaders hone and  
develop leadership skills from these courses required to  
function as future departmental leading Chief Petty Officers.



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