

CLASSIFICATION: UNCLASSIFIED/  
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R 032059Z AUG 26 MID320018848715U  
FM CNO WASHINGTON DC  
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NAVADMIN 182/26

MSGID/GENADMIN/CNO WASHINGTON DC/N2N3N5N7/JUL//

SUBJ/ACADEMIC YEAR 2027-2028 STRATEGIST, NATIONAL SECURITY AND INNOVATION  
FELLOWSHIPS AND GRADUATE EDUCATION SCHOLARSHIP PROGRAMS CALL FOR  
APPLICATIONS//

REF/A/DOC/CNO WASHINGTON DC/23JUN10//  
REF/B/DOC/UPR WASHINGTON DC/02JUN25//  
REF/C/DOC/CNO WASHINGTON DC/18APR24/NOTAL//  
REF/D/MSG/CNO WASHINGTON DC/141554ZJAN15//  
REF/E/DOC/COMNAVPERSCOM/APR23//  
REF/F/DOC/CNO WASHINGTON DC/08JAN15//  
REF/G/DOC/DEPSECDEF WASHINGTON DC/28JAN25//  
REF/H/MSG/CNO WASHINGTON DC/081821ZOCT21//  
REF/I/DOC/CNO WASHINGTON DC/17JAN20//  
REF/J/DOC/SECNAV WASHINGTON DC/15MAY19//  
REF/K/DOC/SECWAR WASHINGTON DC/27FEB26//

NARR/Ref A is OPNAVINST 1500.72G, Navy Politico-Military Fellowships, Graduate Education Programs, and Community Sponsorship.  
Ref B is Memorandum for Assistant Secretaries of the Military Departments for Manpower and Reserve Affairs: Cancellation of the Secretary of Defense Executive Fellow Program for Academic Year 2026-2027.  
Ref C is Memorandum for the Record: Federal Executive Host Institutions for Academic Years 2025-2026, 2026-2027, and 2027-2028.  
Ref D is NAVADMIN 011/15, Establishment of the Naval Strategy Subspecialty 2300X.  
Ref E is NAVPERS 15839I, Manual of Navy Officer Manpower and Personnel Classifications, Vol I, dtd April 2023.  
Ref F is OPNAVINST 1520.24D, Officer Scholarship Program.  
Ref G is Office of the Deputy Secretary of Defense Directive-type Memorandum (DTM)-19-001 CH-3, Establishment of the Secretary of Defense Strategic Thinkers Program.  
Ref H is NAVADMIN 223/21, Update to Senior Officer Graduate Education Requirements.  
Ref I is OPNAVINST 1520.23C CH-3, Graduate Education.  
Ref J is SECNAVINST 1320.1A, Secretary of the Navy Tours with Industry Program.  
Ref K is Memorandum for Senior Pentagon Leadership, Commanders of the Combatant Commands, Defense Agency and DoW Field Activity Directors: Aligning Senior Service College Opportunities with American Values//

RMKS/1. This NAVADMIN is the call for applications for the Academic Year (AY) 2027-2028 strategist, national security, and innovation fellowships and

graduate education scholarship programs, and for the Class of 2028 Olmsted Scholar Program.

2. Programs. Per reference (a), the below programs develop leaders through exposure and learning opportunities at leading think tanks, academic institutions, and with industry partners.

Talented officers who complete these programs form cadres of naval strategists and innovative thinkers capable of leveraging their experience and relationships to actively contribute to enhancing Navy warfighting advantage.

a. Type Commanders and community managers are encouraged to identify quality candidates and encourage these future leaders to apply for these competitive programs.

b. Applicable programs include:

- (1) Secretary of the Navy Tours with Industry (SNTWI) Fellowship Program
- (2) U.S. Navy Hudson Fellowship Program at the University of Oxford, UK
- (3) Federal Executive Fellowship (FEF) Program
- (4) Arthur S. Moreau (ASM) Program
- (5) Secretary of War Strategic Thinkers Program (STP)
- (6) Naval War College Advanced Strategist Program (ASP)
- (7) Politico-Military Master's (PMM) Program
- (8) Olmsted Scholar Program.

c. Per reference (b), the Secretary of War Executive Fellowship (SWEF) Program remains cancelled for AY27-28.

d. Per reference (1), the CNO's Fellowship at the Council on Foreign Relations has been cancelled for AY27-28.

3. Timeline. All AY27-28 applications are due to OPNAV N712 via the Multi-Board Application Portal NLT 05 October 2026 at 2359 EDT.

a. All supplemental information to the selection board must also be received NLT 5 October 2026 at 2359 EDT.

b. The selection board will convene at PERS in late October 2026.

c. Results will be announced no later than December 2026.

4. Application process. Requests for application templates and additional information should be submitted in the Multi-Board Information Request Portal at: <https://forms.osi.apps.mil/r/fKyYnK9Rvb>

For issues accessing the portal, please contact the Fellowship and Scholarship Management Branch at [navy.fellowships@us.navy.mil](mailto:navy.fellowships@us.navy.mil).

a. Officers may apply for all programs for which they meet the eligibility requirements via a single application. Annotate which programs you are applying for in your application.

b. Please read program descriptions in their entirety. Unique or additional application and selection requirements are set forth in subparagraph 'b' of each section.

c. Applications require a personal statement to the board, a curriculum vitae, biography, and endorsement letters from both your commanding officer and detailee, plus any unique or additional requirements specified for each program. (The Olmsted Scholars Program requires an Olmsted Data Sheet in lieu of a curriculum vitae and biography.) d. Service obligation is defined in individual program descriptions below. Most of these programs incur a service obligation of three times (3x) the number of months served in the program. Service obligation begins upon completion of or withdrawal from the program. Individuals who would be unable to complete the service obligation are ineligible to apply.

e. Interested officers should submit applications for all programs in the Multi-Board Application Portal (url provided via Multi-Board Information

Request Portal). Prior to submission, ensure electronic copies are clear, legible, and properly endorsed. A single combined PDF version (not a portfolio) containing all documents is preferred.

If you cannot combine all enclosures into a single pdf file, please ensure that all enclosures are in pdf file format. The following naming convention should be used: Lastname\_Firstname\_Application.

For issues accessing the portal, please contact the Fellowship and Scholarship Management Branch at navy.fellowships@us.navy.mil.

f. Additional information on graduate education and fellowship programs can be found in the program descriptions below.

#### 5. Secretary of the Navy Tours with Industry Fellowship Program.

This is a fellowship program and does not confer a degree. This program is a unique and non-traditional opportunity for exceptional Sailors to work with partnering corporations. SNTWI fellows are immersed in industry to learn and observe corporate processes and leading practices. The intent of SNTWI is for the fellow to achieve learning objectives that are important to both the individual officer and to his or her community. Fellows will be matched with a company based on the fellow's background, experience, and learning objectives. The company will then place the fellow in a position that will best meet the fellow's goals and objectives within their organization. Knowledge gained as a SNTWI fellow will assist in bringing innovative ideas and proven practices back to the Navy.

##### a. Eligibility:

- (1) All active duty O3-O5 officers, other than the below exceptions.
  - (a) 1880 officers are ineligible to apply.
  - (b) 1440 officers do not apply via this call for applications and must contact their detailee directly for consideration.
- (2) Training and Administration of the Reserves (TAR) officers are eligible for the SNTWI program.
- (3) Officers must have a minimum of 5 years of service as of 01 September 2027.
- (4) Enlisted personnel E-6 and above are eligible, but do not apply via this call for applications. A separate enlisted SNTWI call for applications will be forthcoming.

##### b. Program information: Up to seven (7) Navy officers may be selected for the AY27-28 program by the PERS selection board.

Fellowships will begin in August 2027 following a one-week orientation course at the Pentagon. Current partner companies are listed below.

- (1) Amazon
- (2) Anduril
- (3) Deloitte
- (4) Fairbanks Morse Defense
- (5) FedEx
- (6) In-Q-Tel
- (7) Lockheed Martin
- (8) Marque Ventures
- (9) Microsoft
- (10) Orion Group (MOA pending)
- (11) Saronic (MOA pending)
- (12) SMIT Salvage

c. In-residence graduate education credit: A successful SNTWI tour combined with any previous or future non-resident master's degree from an accredited university will satisfy the in-residence graduate education requirement for major command (see reference (h)).

- d. Service obligation/Reutilization: SNTWI Fellows incur a service obligation that is three times (3x) the number of months of the fellowship. SNTWI tours are normally 12 months in length. SNTWI fellows will be assigned to a follow-on billet focused on innovation and transformation as soon as possible, but not later than the second subsequent shore tour. Some officers may serve in multiple such positions after the fellowship tour, subject to career timing and on a not-to-interfere basis with command or milestone tours.
- e. Subspecialty Code/Additional Qualification Code: All officers who complete the SNTWI program will receive the 24G AQD code.

6. U.S. Navy Hudson Fellowship Program, University of Oxford. This is a fellowship program and does not confer a degree. Hosted by St. Antony's College at the University of Oxford, the Hudson Fellow will attend the Changing Character of War (CCW) program, led by the History Faculty at Oxford. CCW brings together representatives of the United Kingdom Armed Forces, Government, and multi-national organizations to provide practical knowledge in the interdisciplinary study of war and armed conflict. The U.S. Navy Hudson Fellow will study alongside renowned practitioners while conducting in-depth research into national security topic(s) of his or her choice.

a. Eligibility:

- (1) Active component O5-O6 officers with the following designators: 1110, 1120, 1130, 1140, 1310, 1320, 1710, 1810, 1820, 1830, and 1840.
- (2) Preference will be given to post-command officers.
- (3) TAR officers are not eligible.
- (4) Applicant must have a master's degree. A graduate degree in national security affairs, international relations, strategy, or related discipline is preferred.

b. Program information:

- (1) Applicants for the Hudson Fellowship must include a 2-page research proposal with their application. The research proposal template can be requested from the OPNAV N712 POCs listed in this NAVADMIN.
- (2) One (1) primary and up to two (2) alternate nominees will be selected by the PERS selection board. OPNAV N2N3N5N7 will submit the primary and alternate nominees' names, CVs, biographies, and research proposals to the University of Oxford for final selection of the one (1) U.S. Navy Hudson Fellow for AY27-28. The U.S. Navy Hudson Fellowship will begin in August 2027 following a one-week orientation course at the Pentagon.

c. In-residence graduate education credit: A successful Hudson tour combined with any previous or future non-resident master's degree from an accredited university will satisfy the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: Hudson Fellows incur a service obligation that is three times (3x) the number of months of the fellowship. Hudson fellowship tours are normally 10-12 months. The Hudson Fellow will serve at least one utilization tour in a validated naval strategist billet as soon as possible, but not later than the second subsequent shore tour. Some officers may serve in multiple strategy positions after the fellowship tour, subject to career timing and on a not-to-interfere basis with command or milestone tours.

e. Subspecialty Code/Additional Qualification Code: Officers who complete the Hudson Fellowship will receive the 2300S subspecialty code and the 24D AQD code.

7. Federal Executive Fellowship Program. This is a fellowship program and does not confer a degree. The FEF program provides selected due-course officers an opportunity to improve their understanding of the national security decision-making process through a one-year assignment at a world-class research organization or academic institution. Federal Executive Fellows study alongside renowned practitioners while conducting in-depth research into national security topic(s) of their choice.

a. Eligibility:

- (1) All active duty O4-O6 officers, other than the below exception.
  - (a) 1880 officers are ineligible to apply.
- (2) TAR officers are eligible for the FEF program.
- (3) Applicants should have a graduate degree. A graduate degree in national security affairs, international relations, strategy, or related discipline is preferred.

b. Program information: Up to thirteen (13) officers will be selected for the AY27-28 Federal Executive Fellowship program by the PERS selection board. The fellowships will begin in August 2027 following a one week orientation course at the Pentagon. FEF institutions are noted below. Additional institutions may be added; an email with the updated list will be sent to everyone who requests information about FEF via Multi-Board Information Request Portal.

- (1) Center for Strategic and Budgetary Assessments (CSBA), Washington, DC
- (2) Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS), Honolulu, HI
- (3) Institute for Defense Analyses (IDA), Alexandria, VA
- (4) RAND Corporation, Arlington, VA
- (5) Stanford University, Hoover Institution, Stanford, CA
- (6) United States Naval Institute (USNI), Annapolis, MD c. In-residence graduate education credit: A successful FEF tour combined with any previous or future non-resident master's degree from an accredited university will satisfy the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: Federal Executive Fellows incur a service obligation three times (3x) the number of months of the fellowship. FEF tours are normally 10-12 months. Unrestricted Line (URL), Foreign Area Officer (FAO), and Information Warfare Line (IWL) FEFs will serve at least one utilization tour in a validated naval strategist billet as soon as possible, but not later than the second subsequent shore tour. Some officers may serve in multiple strategy positions after the fellowship tour, subject to career timing and on a not-to-interfere basis with command or milestone tours.

d. Subspecialty Code/Additional Qualification Code: Officers who complete the Federal Executive Fellowship will receive the 2300S Naval Strategy subspecialty code and the 24C AQD code.

8. Arthur S. Moreau Program. This program leads to a doctoral degree (PhD). The ASM program is a two-year program for candidates seeking to complete a PhD or to achieve an 'All But Dissertation' status in a politico-military related field.

a. Eligibility:

- (1) Active component O4-O5 officers with the following designators: 1110, 1120, 1130, 1140, 1310, and 1320.
- (2) TAR officers are not eligible.

(3) ASM candidates must already possess a master's degree in a politico-military related field such as national security affairs, international relations, strategy, or related discipline.

b. Program Information: One (1) officer may be selected for the ASM program. The selected officer in the ASM program will carry a full academic load during both academic years. Copies of all post-secondary academic transcripts are required in the application package. GRE scores are optional for inclusion in the application package but may be required for university admission. Applicants are responsible for applying to schools. School application dates vary and may occur before board results are released. Approved AY27-28 institutions are listed below.

(1) Johns Hopkins University, Washington, DC: School of Advanced International Studies.

(2) Old Dominion University, Norfolk, VA: Graduate Program in International Studies (GPIS).

(3) Princeton University, Princeton, NJ: Princeton School of Public and International Affairs.

(4) Tufts University, Medford, MA: The Fletcher School.

(5) University of California, San Diego (UCSD), San Diego, CA: School of Global Policy and Strategy.

(6) University of Chicago, Chicago, IL: Department of Political Science.

(7) University of Virginia, Charlottesville, VA: Department of Politics.

(8) University of Washington, Seattle, WA: Henry M. Jackson School of International Studies.

(9) Massachusetts Institute of Technology (MIT), Cambridge, MA: Department of Political Science.

c. In-residence graduate education credit: The ASM program satisfies the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: ASM graduates incur a service obligation equal to three times (3x) the number of months in the education program, up to 5 years total, as per reference (i). ASM graduates will serve at least one tour in a validated naval strategist billet, subject to career timing and on a not-to-interfere basis with command or milestone tours.

e. Subspecialty Code/Additional Qualification Code: ASM graduates will earn either the 2300P or the 2300D Naval Strategy subspecialty code and the 24B AQD code. The Educational Plan (EP) for ASM scholars must be in compliance with the 2300P ESRs.

9. Secretary of War Strategic Thinkers Program. This program confers a Master of Arts in War and Strategy degree. The STP program is a one-year master's program at the Arizona State University Barrett & O'Connor Center in Washington, DC, where students will develop advanced analytical and strategic thinking skills.

a. Eligibility:

(1) All active duty O4-O6 officers.

(2) Preference will be given to O5-O6 officers.

(3) TAR officers are eligible for STP.

(4) Per reference (g), completion of JPME I, and graduation in the top 20 percent of one's JPME class (or a favorable letter of recommendation from a professor, if a distance-learning course), is required.

(5) A minimum of ten years of active duty service is required as of 01 September 2027 for AY27-28.

(6) Officers who have already participated in a Department of War-funded graduate education program are not eligible.

b. Program information: Up to two (2) Navy officers may be selected for the AY27-28 program by the PERS selection board. OSW will review the Navy selections and make the final approval. STP applicants will be required to provide a second letter of recommendation in addition to the CO's endorsement. STP applicants will carry a full academic load during the academic year. Copies of all post-secondary academic transcripts are required in the application package. GRE scores are optional for inclusion in the application package, but may be required for admission to ASU. Proof of JPME I completion (as described above) must be submitted as part of the application package.

c. In-residence graduate education credit: The STP program satisfies the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: STP graduates will incur a service obligation equal to three times (3x) the number of months in the education program, up to 36 months total. STP graduates will serve at least one tour in a validated naval strategist billet, subject to career timing and on a not-to-interfere basis with command or milestone tours.

d. Subspecialty Code/Additional Qualification Code: STP graduates will earn the 2300P Naval Strategy subspecialty code and the 223 AQD code.

10. Naval War College Advanced Strategist Program. This program confers a Master of Arts in National Security and Strategic Studies and JPME Phase II certification. The Advanced Strategist Program (ASP) is a specialized track at the Naval War College in Newport, RI to develop officers skilled in formulating, developing, and executing strategy at various leadership levels in order to fill key billets in Navy, Joint, and high-level political staffs.

a. Eligibility:

(1) Active duty O5-O6 officers with the following designators: 1110, 1120, 1130, 1140, 1310, 1320, 1810, 1820, and 1830.

(2) TAR officers are eligible for ASP.

b. Program information: Up to five (5) Navy officers will be selected for the AY27-28 Advanced Strategist Program by the PERS selection board. Officers must also be screened by their community for resident senior-level war college in order to participate in ASP. The 13-month program is completed in conjunction with the College of Naval Warfare curriculum. Additional information can be found at <https://usnwc.edu/college-of-naval-warfare/Additional-Academic-Opportunities/Advanced-Strategist-Program>.

Preference will be given to those applicants with strong academic backgrounds, particularly in Political Science, History or Economics, and officers with proven track records of performance, who are capable of serving at the highest level of the U.S. Government, such as the White House, NSC, or the Navy Staff and the Joint Staff (in designated strategist billets).

c. In-residence graduate education credit: The Naval War College ASP program satisfies the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: ASP graduates incur a service obligation of 2 years, as per reference (i). ASP graduates will serve at least one tour in a validated naval strategist billet, subject to career timing and on a not-to-interfere basis with command or milestone tours.

e. Subspecialty Code/Additional Qualification Code: NWC ASP graduates will earn the 2300P Naval Strategy subspecialty code.

11. Politico-Military Master's Program. This program confers a master's degree. The PMM program provides officers a graduate education in strategy and politico-military affairs at leading civilian universities. The PMM

program educates naval strategists who will be utilized in subsequent strategy and policy-related billets.

a. Eligibility:

(1) Active component O3-O4 officers with the following designators: 1110, 1120, 1130, 1140, 1310, 1320, 1710, 1810, 1820, 1830, and 1840.

(2) TAR officers are not eligible.

(3) Officers who have already participated in a Department of War-funded graduate education program are not eligible.

b. Program information: Up to eight (8) officers may be selected for the one-year PMM program. Selected officers will carry a full academic load during the academic year. Copies of all post-secondary academic transcripts are required in the application package. GRE scores are optional for inclusion in the application package but may be required for university admission. Applicants are responsible for applying to schools. School application dates vary and may occur before board results are released. Approved AY27-28 institutions and their associated degree programs are listed below. Additional schools may be added; an email with the updated list will be sent to everyone who requests information about PMM via Multi-Board Information Request Portal.

(1) Johns Hopkins University, Washington, DC: Master of International Public Policy, School of Advanced International Studies.

(2) University of California, San Diego (UCSD), San Diego, CA: Master of Advanced Studies in International Affairs, School of Global Policy and Strategy.

(3) University of Chicago, Chicago, IL: Master of Arts, Committee on International Relations.

(4) University of Florida, Gainesville, FL: Master of Arts in War, Statecraft, and Strategy.

(5) University of North Carolina, Chapel Hill, NC: Master of Applied Professional Studies.

(6) University of Tennessee, Knoxville, TN: Master of Public Policy.

c. In-residence graduate education credit: The PMM program satisfies the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: PMM graduates incur a service obligation equal to three times (3x) the number of months in the education program, up to 36 months total. PMM graduates will serve at least one tour in a validated naval strategist billet, subject to career timing and on a not-to-interfere basis with command or milestone tours.

e. Subspecialty Code/Additional Qualification Code: PMM graduates will earn the 2300P Naval Strategy subspecialty and the 24A AQD code. The Educational Plan (EP) for PMM scholars must be in compliance with the 2300P ESRs.

12. Olmsted Scholar Program. The Olmsted Scholar Program is a strategic leader development program for top performing officers of the U.S. Armed Forces. The Program provides outstanding Naval officers an unsurpassed opportunity to achieve fluency in a foreign language, pursue graduate study in that language at an overseas university, and acquire an in-depth understanding of foreign cultures, thereby equipping them to serve in positions of great responsibility as senior leaders in the Navy. The Olmsted Scholar experience arms officers with a depth of knowledge and nuance for foreign viewpoints that enables them to more effectively advance U.S. interests as they progress in their military careers. The program emphasizes cultural immersion for officers and their family members, as applicable.

a. Eligibility:

(1) Active component officers with the following designators: 1110, 1120, 1130, 1140, 1310, 1320, 1810, 1820, 1830, and 3100.

(2) TAR officers are not eligible.

(3) Applicants must have at least three years of Active Federal Commissioned Service (AFCS) and no more than 12.5 years of total Active Federal Service (AFS), with both periods of service calculated as of 01 April 2027.

b. Program Information: The Navy is seeking applicants who display the warfighting and intellectual qualities of dedicated career officers who aspire to command. Applicants should be available to commence language training in summer 2027 at the Defense Language Institute Foreign Language Center in Monterey, CA or Washington, DC, begin two years of study at a foreign university in 2028 and complete their studies in 2030. Olmsted notifications will occur in two phases. Navy nominees will be notified via email following the Navy selection board in November 2026. Scholars selected by the Olmsted Foundation Board of Directors will be notified via email following the selection board in March 2027. Copies of all post-secondary academic transcripts are required in the application package. Official GRE score report (taken within 5 years of 01 April 2027) and official Defense Language Aptitude Battery (DLAB) score report are required. The minimum DLAB score required to apply is 95.

Defense Language Proficiency Test (DLPT) scores are optional.

c. In-residence graduate education credit: This program may confer a master's degree, which would satisfy the in-residence graduate education requirement for major command (see reference (h)).

d. Service obligation/Reutilization: Olmsted Scholars incur a service obligation equal to three times (3x) the number of months in the education program, which will be calculated based on the number of months the officer is assigned to an overseas university.

e. Subspecialty Code/Additional Qualification Code: Olmsted Scholars will earn the 219 AQD code. Additionally, if they complete a degree in a politico-military field they may earn a 2XXXP subspecialty code and become eligible to fill validated subspecialty-coded billets.

13. Points of Contact. Contact the POCs listed below for program- specific details and questions.

a. OPNAV: Fellowship and Scholarship Management Branch (N712), navy.fellowships@us.navy.mil.

b. NAVPERSCOM: Outservice Education Branch, PERS 443, 901-874-4060, PERS-440\_submit.fct@navy.mil.

14. Released by VADM Y. M. Davids, Deputy Chief of Naval Operations for Intelligence, Operations, Strategy and Force Development (N2N3N5N7).//

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CLASSIFICATION: UNCLASSIFIED/